

Indicative Finance Org Structure by Startup Stage

Stage	Funding & Revenue Range	In-House Finance Leadership	In-House Finance Support Roles	External/ Fractional Finance Roles
Tier 0 Pre-Seed / Idea (0–5 employees)	Funding: <\$500K Revenue: Pre-revenue	Founder Led	None or junior accountant (part-time)	CAservice
Tier 1 Seed Stage (5–25 employees)	Funding: \$500K-\$2M Revenue: ₹0.5–5 Cr (\$60K-\$600K)	Founder Led	 Finance Manager (CA/MBA) for financial analysis, ad-hoc reports, due diligence support 1-2 junior analysts for support 	- CA service, - Fractional CFO - Accounting/ Tax compliance mgt, MIS, FP&A, Stakeholder management, Investor reporting
Tier 2 Series A (25–75 employees)	Funding: \$2M-\$8M Revenue: ₹5-30 Cr (\$600K-\$3.5M)	Sr. Finance Manager (CA/ MBA) for FP&A	- 1-2 Accountants/ Finance Analyst (CA/ MBA) - 1-2 junior analysts for support	- CA service - Fractional CFO, Fractional Controller/ Tax/ Internal controls & audits - FP&A Advisor
Tier 3 Series A+/B (75–200 employees)	Funding: \$8M-\$25M Revenue: ₹30-100 Cr (\$3.5M-\$12M)	Director Finance (on CFO track) as company finance lead. Primary responsibility for Accounting, FP&A and	- Finance Controller (CA) - 2-3 Finance Managers (CA/ MBA) - 2-3 junior analysts for support	- CFO Advisor - Fractional Treasury / Tax/ Internal Controls - Finance Systems Consultant
Tier 4 Growth Stage / Pre- IPO (200+ employees)	Funding: \$25M+ Revenue: ₹100 Cr+ (\$12M+)	Full-time CFO	Full in-house finance team: FP&A, Finance Controllership, Business finance, Tax, Treasury, IR, Compliances	- Project-based specialists (e.g., IPO readiness, ERP implementation) - Fractional leader for International business structuring and management - Seasoned CFO as independent director on Board